By Jordan Pine

Two new projects give me a chance to talk about line extensions versus brand extensions, and how the recent success of both marketing strategies indicates a shift is underway in the DRTV industry.



HD VISION FOLDAWAYS

Description: Foldable sunglasses Main Pitch: "Over 12 million sold, and now they fold" Main Offer: \$14.99 for one pair Bonus: Second pair (just pay S&H) Marketer: IdeaVillage Products Website: www.HDFoldaways.com

Rating: 3 out of 5 $\star \star \star \star \Leftrightarrow \Leftrightarrow$

If successful, this will be the sixth rollout under the **HD Vision** brand. Pause and consider that: six rollouts under one brand. It's unprecedented, and it would have been unthinkable just a few years ago. For example, in 2007 the **Vidalia Chop Wizard** was a major hit, but three attempts to extend the line (Slice Wizard, Chop It, Slice-It) all failed. Even mega-hits, such as the **George Foreman Grill**, ultimately failed to extend their lines.

Only the marketer of this product seemed to have had much luck at extensions back then. In 2003 and 2004, the company launched the **Finishing Touch** hair remover for women and the **MicroTouch** hair remover for men. Both are still selling strong today. (Fun fact: The first HD Vision sunglasses came out the year before, in 2002. This recent run started with a re-boot of the original product.)

As for this specific HD Vision product, it should do fine at retail but big

WHAT MAKES UP THE SCIMARK SEVEN (S7)?

The **PRODUCT** should be: (1) needed; (2) targeted; and (3) different. The **CATEGORY** should be: (4) un-crowded. The **COMMERCIAL** should be: (5) engaging; (6) motivating; and (7) clear. TV success is unlikely. Foldable sunglasses don't seem like the sort of retro concept that's poised to make a comeback. They never had a strong rationale in the first place.



EZ POCKETS

Description: A pocket pie maker Main Pitch: "Perfect personal pie servings every time" Main Offer: \$19.95 for one pan with dough cutter Bonus: 12-pocket pan, recipe guide (just pay P&H) Marketer: National Express Website: www.GetEZPockets.com

Rating: 2 out of 5 $\star \star \Leftrightarrow \Leftrightarrow \Leftrightarrow$

This project quickly fails the SciMark Seven because it isn't needed. For those who enjoy personal pies as opposed to traditional pies (a segment of a segment), there are plenty of options at the grocery store.

Much more interesting is why it was tried. As I've pointed out before, there is a common trap in our industry I call the "outlier/category trap." When someone has an unexpected hit, DRTV marketers immediately assume it represents a new category and jump in with both feet. But, more often than not, the hit was just an outlier. Want to avoid this trap yourself? Simply repeat this mantra: "One is an outlier; three is a category."

The non-category in this case is bakeware. In the past year or so, I've tracked at least a half-dozen, half-baked failures. The trouble can no doubt be traced back to **Perfect Brownie** — more specifically, the fact that Allstar Products was able to parlay that success into a "**Perfect**" line of cookware that is now rolling out its fourth hit (**Perfect Pancake**). As opposed to line extension (see above), this is a case study in brand extension — and it was equally unthinkable just a few years ago. For example, in 2008 **Mighty Putty** became a huge success. It was followed by **Mighty Mendit**, a brand extension that also found success. But three attempts after that all failed — **Mighty Shine**, **Mighty Blast** and **Mighty Tape/Fixit** — and the Mighty brand fell.

Four "Perfect" cookware hits; six HD Vision hits — what does it all mean? I believe we are witnessing a sea change in the DRTV industry, a gradual and inexorable shift toward a "hybrid" DRTV business model that will view ad spending in a more traditional way (already well underway) and the ability to build lines and brands will become a core competency of top players. Followers will continue to chase outliers and fall into traps. Leaders will maximize their winners with smart extensions.



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